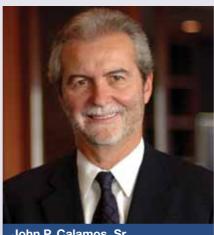
## **Opportunities in U.S. Equities**

Investors should focus on companies with global business strategies, strong growth fundamentals and high returns on invested capital.

For many months now, the markets have been ruled by extremes. Investors have remained on heightened alert, in a state of nervous anticipation about the European debt crises, global economic health and upcoming potential leadership changes around the world. Market activity during 2011 was driven by "risk-on, risk-off" vacillations by market participants. Unfortunately, fundamental considerations were often lost along the way, with little differentiation made between companies with good growth characteristics and those without. December was an example of this, when we saw yet another "flight to safety." We do believe, however, that despite the volatility, opportunities exist in equities overall, and in U.S. equities in particular.

For more than 30 years, Calamos Investments has managed risk in all types of market conditions. This has been one of the most abnormal times in the market that I can remember. With strong earnings growth and low interest rates, correlation within the equity market is near a record high. There's little distinction between value and growth stocks. Usually, we see a wide range of price-to-earnings multiples, determined by companies' future growth prospects. Not so in the current market environment. Instead, we see similar multiples and very narrow dispersion among fundamentally different companies. Additionally, increased market volatility continues to exacerbate investors' anvieties

Even so, I believe that the most likely outcome is that the equity market will be efficient again, distinguishing between companies with good growth prospects and those without. As P/E expansion occurs, we expect the beneficiary of this shift to be



John P. Calamos, Sr. Chief Executive Officer, Co-Chief Investment Officer, Calamos Investments

'Despite the volatility, opportunities exist in equities overall, and in U.S. equities in particular.'

growth equities. If the overall market goes from a 13 times multiple for the S&P 500 Index to a more normal 15 times multiple, the difference between growth equities and value equities would be quite dramatic. Unfortunately, it's difficult to time when such a shift would occur, so it's important to be positioned for the longer term, ahead of the shift.

Because we believe that the markets will become more efficient, we believe that it is wise to seek out companies with strong growth fundamentals. Many of these companies are domiciled in the United States with global presence and customer bases. Valuations for many of these companies are attractive right now.

We expect a continuation of global market volatility in 2012, with economic growth proceeding at disparate paces around the world. However, we believe that there will also be considerable opportunities for U.S. growth companies, emanating from long-term secular trends. We feel investors should focus on companies with global business strategies, particularly those that may be best positioned to capitalize on the increasing prosperity of emerging markets.

In our view, investors should be positioned for reflation. Global reflation could be a wind in the sails for a number of companies. More recently, we have seen a far higher degree of coordination among the Fed, the European Central Bank and the emerging markets. These developments are encouraging and are likely to continue. We have thus maintained our emphasis on companies and sectors that will likely be the beneficiaries of these reflationary activities.

Many investors around the world move away from their home-country bias, seeking opportunities in places they may not have invested before. In this environment, U.S. equities merit consideration as they offer not only a compelling opportunity for growth, but can also enhance portfolio diversification.

For more information, please visit Calamos.com/Global